|  | 2001 | 2003 | 2005 | 2007 | 2009 | 2011 | Change in \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Wages(mill.) | \$97.10 | \$107.80 | \$113.90 | \$121.10 | \$127.30 | \$123.00 | 26.80\% |
| Fringe Ben | \$59.20 | \$74.10 | \$92.90 | \$98.50 | \$163.60 | \$201.00 | 239.50\% |
| FTE pos. | 2,527 | 2,643 | 2,519 | 2,513 | 2,515 | 2,297 | -8.70\% |
| Cost/FTE | \$62,901 | \$68,901 | \$82,063 | \$87,490 | \$115,436 | \$141,053 | 127.40\% |
| Ben as \% wa. | 61\% | 69\% | 82\% | 81\% | 129\% | 163\% | 167.20\% |

